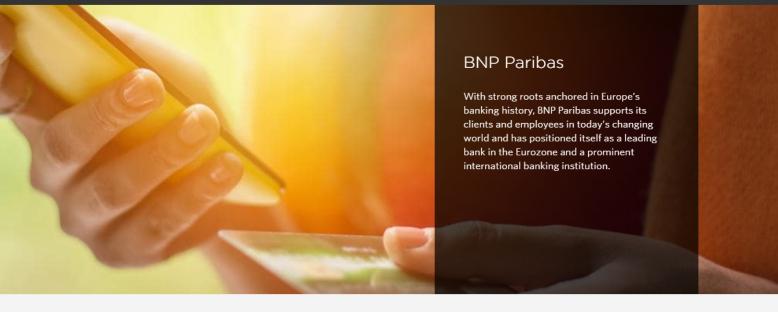
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Phillipe Denis, Deputy head of IRP global



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