

# RENOLIT: Gaining real value from ERP process transformation in weeks, not years

RENOLIT SE is a leading global manufacturer specializing in high-quality plastic films, sheets, and related products for various industry sectors including automotive, construction, and healthcare. The company is known for its innovative solutions and commitment to sustainability.

To stay competitive and respond quickly to customer demands, RENOLIT has a clear focus and direction. That's why continuous process excellence became an essential part of the strategy. By taking advantage of real-time insights into running business processes and fast time to value, RENOLIT connected its ongoing ERP transformation to business goals and identified significant potential for improvements and cost savings in its procure-to-pay process.



## Driving data-driven transformation to enable procurement excellence with the SAP Signavio Process Insights solution

### Before: Challenges and opportunities

- Find positive business impact and value moving to SAP S/4HANA and increasing efficiency in locations
- Align running SAP processes to business goals
- Improve key processes, including procure to pay, by reducing inefficiencies, standard deviations, and customized functions in its SAP landscape
- Establish best practices, track process compliance, and consolidate three ERP systems into one solution

### Why SAP

- Fast insights into the ongoing ERP initiative, reducing time to value from years to weeks, thanks to the process performance metrics, benchmarks, and actionable recommendations provided by the SAP Signavio Process Insights solution
- Clear transparency and linkage between process execution and impact on business KPIs
- Functionality to monitor process cycle times and process variants, and how they occur
- Ability to identify process gaps and more improvement potential with the accelerated process discovery service with SAP Signavio Process Transformation Suite

### After: Value-driven results

- Established best practices and a clear process validation model, increasing efficiency
- Verified process compliance on a global level and enabled continuous process improvement
- Accelerated the SAP Activate innovation adoption process with data-driven insights from SAP Signavio
- Provided transparency and process visibility to business users, easing the change

“SAP Signavio Process Insights allows us to **quickly discover** process cycle times, variants, or standard deviations in our procure-to-pay process, helping us realize value through improved procurement efficiency.”

Sofia Bachmann, Head of Business Process Management, RENOLIT SE

**€880,000**

Of value in procure-to-pay processes

**64,000**

Manual clicks per year in order-to-fulfill processes replaced by one automated task

# Driving cultural change and creating a process-oriented organization

ERP transformations can be complex and costly. For RENOLIT SE, the question of payback became a strategic priority. Using the accelerated process discovery service with SAP Signavio Process Transformation Suite, RENOLIT made a start with process mining in its ongoing transformation to SAP S/4HANA and identified significant potential improvements in its procure-to-pay process.

As in other companies, bridging the gap between business and IT represented a challenge.

Managing this alignment is crucial, as it means connecting strategic targets with processes and how they run under SAP S/4HANA. With the SAP Signavio Value Accelerators package, RENOLIT discovered inefficiencies in the procurement cycle and prioritized key value drivers, including spend reduction, labor productivity, compliance, working capital, and inventory costs.

RENOLIT locations now foster process validation and continuous improvement on a daily basis.

“Using the accelerated process discovery service with SAP Signavio Process Transformation Suite, we **established process transformation** in weeks, not years. But it also takes a strong team and a clear focus. A common mindset within the organization is key to making ERP transformation successful.”

Sofia Bachmann, Head of Business Process Management, RENOLIT SE

